ARGENTINA: A STRATEGIC LOCATION FOR DOING BUSINESS

| Latin America Forum Tallinn

September 20

Argentina



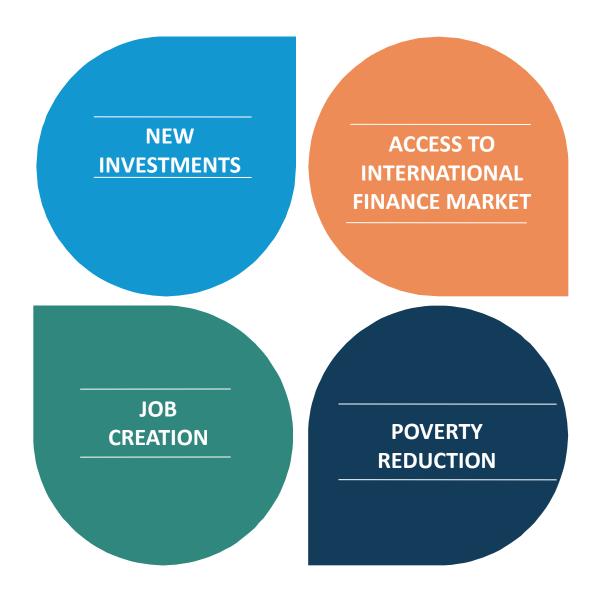
TOWARDS A BUSINESS FRIENDLY ENVIRONMENT



- 1 Removal of capital/repatriation restrictions.
- Free floating rate and recovery of int. reserves.
- Negotiated and closed hold-out debt default to regain access to global capital and financial markets.
- 4 Inflation targeting to reach single-digit CPI in 4 years.
- **5** Removal of export taxes and import restrictions.
- 6 New regulatory framework to promote investment via Public-Private Partnership (PPP).
- 4Y plan to eliminate fiscal primary deficit (reduction of government subsidies and spend).
- 8 Re-launching of national bureau of statistics (Indec).



BIG EXPECTATIONS IN SHORT AND MEDIUM TERM









MORE THAN 2,000 MULTINATIONAL COMPANIES

operating in Argentina share a long-term vision and investment commitment.



PROFITABLE INVESTMENT OPPORTUNITIES

across multiple sectors of the economy.





02 | ARGENTINA IN THE WORLD ECONOMY

Linked to the most dynamic markets across five continents

LINKED TO THE KEY EMERGING MARKETS: 01

Expanding import and export ties with the world's most dynamic markets.

INTERNATIONAL FORA: Active presence in G20, G77+China, UN, UNCTAD, WTO, among others. 02

INTERNATIONAL TRADE: Sustained annual growth of 03 14% and higher for over a decade (2003-2013).

FDI FRIENDLY 04





03 | EXPANDING MARKET

Dynamic domestic market & export platform

01

MERCOSUR MEMBER:

280 million people, GDP: US\$ 3.2 trillion.

02

RECORD-HIGH, DYNAMIC EXPORTS: Almost US\$ 100 billion in goods and services in 2013.

03

DIVERSIFIED EXPORT BASKET: Shipments to more than 150 destinations.

04

DYNAMIC DOMESTIC MARKET: 5% annual consumption growth since 2009.

05

SECOND HIGHEST INCOME PER CAPITA

in Latin America.



MERCOSUR

A highly productive regional market with strong intra and extra-regional trade ties



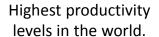


| Large and diversificated economy | 3 rd largest economy in Latam | | |
|------------------------------------|---|--|--|
| GDP | US\$ 500 Bn | | |
| Wide natural resource availability | 8th largest country in the word | | |
| High quality human resources | #1 in Latin America in Human Development | | |
| Infrastructure | Nationwide infrastructure coverage | | |









AGRICULTURE



OIL AND GAS RESOURCES

2nd worldwide in shale gas and 4th in shale oil reserves.



HYDRAULIC ENERGY

High development potential.



RENEWABLE ENERGIES

Promising developments.
Wind energy and solar
power.



OVER U\$170 BN OF INVESTMENTS HAVE BEEN IDENTIFIED ACROSS MULTIPLE SECTORS

| 4 ENERGY & MINING | INFRASTRUCTURE | AGRIBUSINESS | ^{ල්} ර INDUSTRIAL GOODS | XX TECH & SERVICES |
|---|---|--|--|--|
| >U\$ 75 Bn | >U\$ 75 Bn | >U\$ 15 Bn | >U\$ 5 Bn | >U\$ 2 Bn |
| Unconventional O&G (Shale & Tight) Fields and Infrastructure >20Bn 11GW of Hydro/Thermal Power plants, >20Bn Mining lithium, gold, copper, potash >15Bn 10GW of Renewable | ~25.000 Km of roads & highways >25Bn Water and Sewage infrastructure >20Bn ~10.000 km of railway freight lines >15Bn Real estate & Housing developments >10Bn Cellular networks >5Bn | Land development with irrigation (4M Ha) >8Bn Animal protein (beef, pork, poultry) >5Bn Forestry and pulp industry >2.5Bn Food industrialization >0.5Bn | Automotive industry Food & Beverage Consumer products Electronics and technology products Machinery & Equipment Basic materials Textiles and fashion | Professional services (BPO, call centers) Biotechnology Pharma Software development Tourism Health services Education services |
| Energy >15Bn • Petrochemical >6Bn | Airports and ports>2Bn | | | Ministry of |



05 | DIVERSIFIED ECONOMY

From satellites and Unicorns to oilseeds









Mercado Libre

Sector: E-commerce

Founded: 1999

Revenue 2016: \$844,396

Despegar.com

Sector: Travel Founded: 1999

Revenue 2016: \$248,461

OLX

Sector: E-commerce

Founded: 2006

Revenue: N/A

Globant

Sector: Technology Service Provider

Founded: 2003

Revenue 2016: \$322.9 million



DIVERSIFIED ECONOMY

O1 STRONG TRADITION IN
DIVERSE INDUSTRIAL SECTORS:
chemical | automotive |
capital goods | pharmaceutical

WELL DEVELOPED KNOWLEDGE-INTENSIVE SECTORS: software | aerospace | biotechnology |

engineering

02

D3 LEADER IN THE INTERNATIONAL FOOD MARKET:
oils | cereals | meat | fruit | honey | wine

ONE OF THE MOST IMPORTANT TOURISM DESTINATIONS IN LATIN AMERICA

04



ARGENTINA WILL BECOME AN ATTRACTIVE INVESTMENT DESTINATION

- Sizeable and attractive market (domestic and regional)
- 2 Large availability of world class natural resources
- 3 Talented and affordable human capital
- Opportunities and investment needs across most sectors
- **5** Strong economic and institutional recovery already in progress
- 6 Low asset valuations and under-leveraged private sector
- Adequate infrastructure already in place, but much more underway



THANK YOU! COME TALK WITH US

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